

# Outcomes and Beyond: A 3-Step Process to Evaluating Program Success — Part 2

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REBECCA TEASDALE & LINDA HOF SCHIRE



# Welcome!

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# Recording, Slides, and Resources

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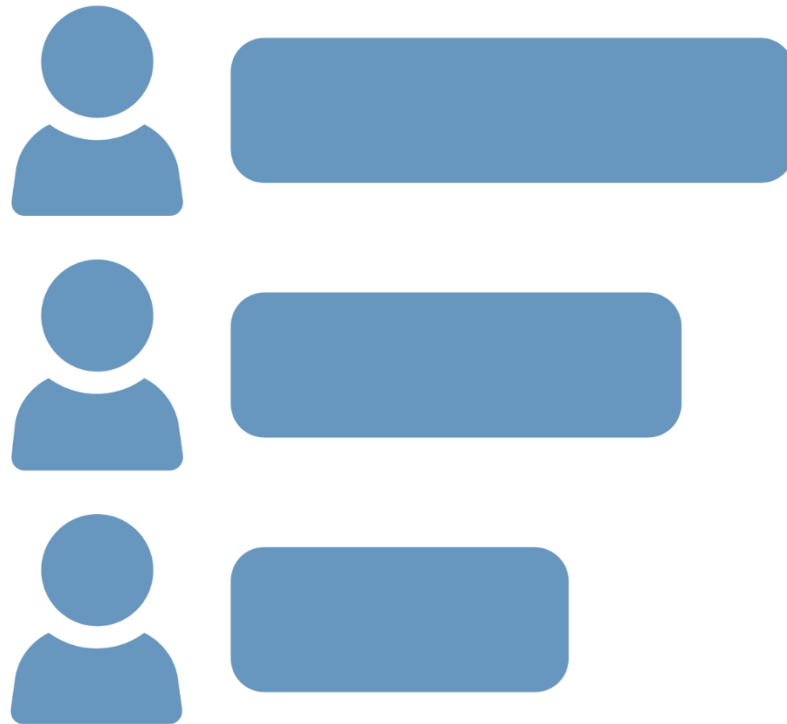


**Question:**

**Are you attending the webinar as a group?**

# Poll

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**Pebble Pond Public Library**

# Borrow a Buddy

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**Bronx**



**Mr. Beans**

# Borrow a Buddy

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Pet checkout (cats, dogs, guinea pigs, hedgehogs, iguanas, rabbits)

3-week loan period, supplies and food are provided

Intended outcomes:

- Improve wellbeing and connectedness
- Increase confidence



**Maeve Siobhan**



# Strategic Priorities and Stakeholder Viewpoints

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## Strategic priorities:

- Wellbeing — the library cultivates wellbeing by supporting residents in improving their physical and mental health.

## Stakeholder viewpoints:

- Mayor — concerned about community survey results showing high levels of isolation and loneliness, especially among seniors
- Circulation staff — concerned about the logistics of providing ongoing care for pets, cost per circulation



**Georgie**

# 3-Step Process to Evaluating Program Success:

1

Define what “success” looks like

2

**Develop a logic model**

# Logic Model

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## Inputs

Resources used to deliver programs/services.



## Activities

Actions or process undertaken to deliver programs/services.



## Outputs

Programs/services provided. Level of participation in those programs/services.



## Outcomes

Effect of the programs/services.  
Changes in participants.

Knowledge, Skill  
Attitude, Behavior  
Condition, Life status

## BORROW A BUDDY LOGIC MODEL

Focal Audience

Senior citizens in Pebble Pond

### INPUTS

- Money for animal care supplies and equipment
- Staff time for developing and running Borrow a Buddy
- Access to pets via a partnership with a local shelter
- Space for pets to be housed when not circulating

### ACTIVITIES

- Acquire pets, supplies, and equipment for animal care
- Create detailed care instructions for participants
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- Ongoing tasks: checkouts, returns, supply maintenance, and pet care

### OUTPUTS

- Number of checkouts
- Orientation program attendance
- Number of participant questions answered
- Number of pet incident reports

### OUTCOMES

- Increased confidence in caring for a pet
- Increased sense of well-being

## Inputs

Resources used to deliver programs/services.

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Actions or process undertaken to deliver programs/services.

## Outputs

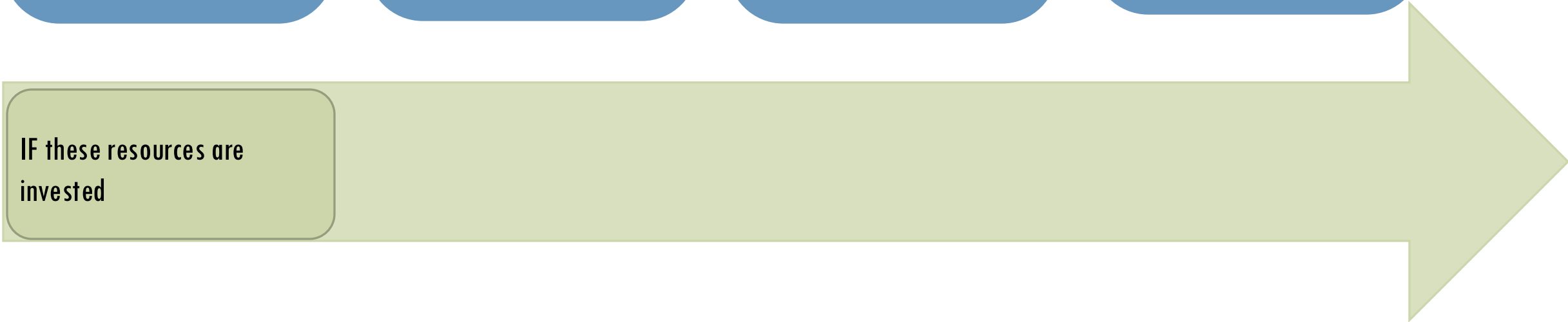
Programs/services provided. Level of participation in those programs/services.

## Outcomes

Effect of the programs/services.  
Changes in participants.

Knowledge, Skill  
Attitude, Behavior  
Condition, Life status

**IF these resources are invested**



## Inputs

Resources used to  
deliver programs/  
services.

## Activities

Actions or process  
undertaken to deliver  
programs/services.

## Outputs

Programs/services  
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Effect of the  
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Knowledge, Skill  
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**IF** these resources are  
invested

**THEN** staff/volunteers will  
engage in work to offer the  
program/service

## Inputs

Resources used to  
deliver programs/  
services.

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Actions or process  
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Programs/services  
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## Outcomes

Effect of the  
programs/services.  
Changes in participants.

Knowledge, Skill  
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**IF** these resources are  
invested

**THEN** staff/volunteers will  
engage in work to offer the  
program/service

**And THEN** these programs  
and services will be  
delivered



## Inputs

Resources used to deliver programs/services.

## Activities

Actions or process undertaken to deliver programs/services.

## Outputs

Programs/services provided. Level of participation in those programs/services.

## Outcomes

Effect of the programs/services.  
Changes in participants.

Knowledge, Skill  
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**IF** these resources are invested

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**And THEN** these programs and services will be delivered

**And THEN** participants will experience these changes



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**And THEN** these programs and services will be delivered

**And THEN** participants will experience these changes

# Building A Logic Model — Begin at the end!

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1. Focal Audience
2. Outcomes
3. Outputs
4. Activities
5. Inputs
6. Equity Considerations
7. Sustainability Considerations

# Equity Considerations

## BORROW A BUDDY LOGIC MODEL

### Focal Audience

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### Equity Considerations

*Equity of access for senior citizens who do not drive or do not own a car. Equity of access for senior citizens living in rental housing or senior living facilities. Equity of access across communities in the library service area.*

# Sustainability Considerations

## BORROW A BUDDY LOGIC MODEL

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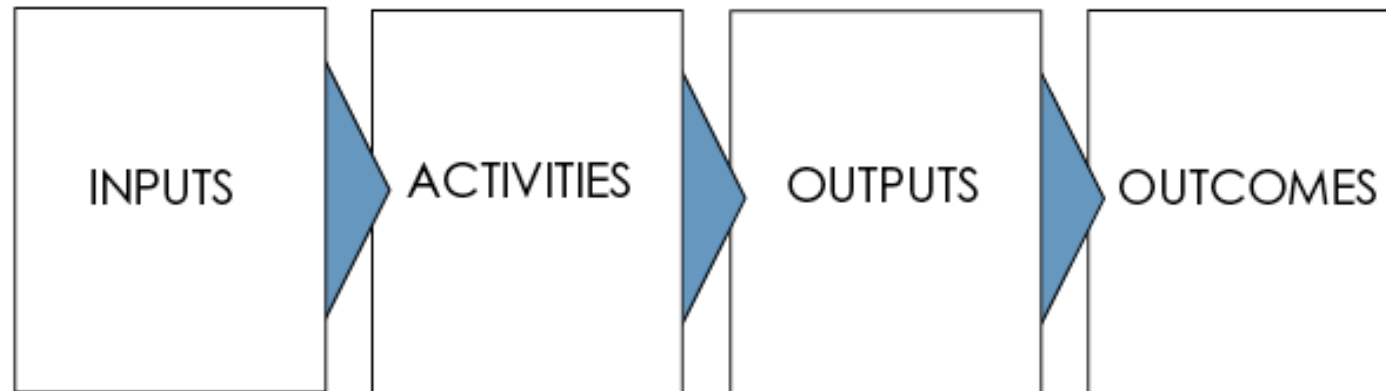
### Sustainability Considerations

*Organizational capacity and resources to offer Borrow a Buddy beyond the initial startup period. Integration of Borrow a Buddy into the library's ongoing operations.*

## BORROW A BUDDY LOGIC MODEL

### EXTERNAL CONTEXT, PRIORITIES

FOCAL AUDIENCE



EQUITY CONSIDERATIONS

SUSTAINABILITY CONSIDERATIONS





**Where do the dimensions  
of success show up in the  
logic model?**

# 8 Dimensions of Success to Consider



**Design/  
Implementation**



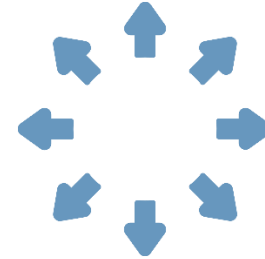
**Equity** (lens applied  
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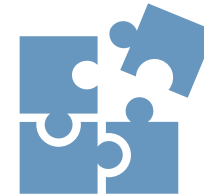
**Experience**



**Outcomes**



**Reach/Access**



**Relevance**



**Resource Allocation/  
Resource Use**



**Sustainability**

## BORROW A BUDDY LOGIC MODEL

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**DIMENSION OF SUCCESS**  
**OUTCOMES**

## BORROW A BUDDY LOGIC MODEL

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**DIMENSION OF SUCCESS  
DESIGN/IMPLEMENTATION**

## BORROW A BUDDY LOGIC MODEL

### FOCAL AUDIENCE

Senior citizens in Pebble Pond

### OUTPUTS

- Number of checkouts
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## DIMENSION OF SUCCESS EXPERIENCE

### INPUTS

- Money for animal care supplies and equipment
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Organizational capacity and resources to offer Borrow a Buddy beyond the initial startup period.

## BORROW A BUDDY LOGIC MODEL

### FOCAL AUDIENCE

Senior citizens in Pebble Pond

### OUTPUTS

- Number of checkouts
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**DIMENSION OF SUCCESS**

**EXPERIENCE**

**REACH/ACCESS**

#### INPUTS

- Money for animal care supplies and equipment for animal care
- Staff time developing and running Borrow a Buddy
- Access to a partnership with a local shelter
- Space for pets to be housed when not circulating

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#### OUTCOMES

#### OUTCOMES

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- Increased sense of well-being

**DIMENSION OF SUCCESS**  
**RELEVANCE**

#### Equity Considerations

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#### Sustainability Considerations

Organizational capacity and resources to offer Borrow a Buddy beyond the initial startup period.



# DIMENSION OF SUCCESS

## RESOURCE ALLOCATION/RESOURCE USE

### INPUTS

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- Number of checkouts
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### OUTCOMES

- Increased confidence in caring for a pet
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## DIMENSION OF SUCCESS EQUITY

### EQUITY CONSIDERATIONS

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### Sustainability Considerations

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## BORROW A BUDDY LOGIC MODEL

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## DIMENSION OF SUCCESS SUSTAINABILITY

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### SUSTAINABILITY CONSIDERATIONS

Organizational capacity and resources to offer Borrow a Buddy beyond the initial startup period.  
Integration of Borrow a Buddy into the library's ongoing operations.

# 8 Dimensions of Success to Consider



**Design/  
Implementation**



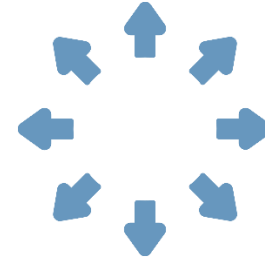
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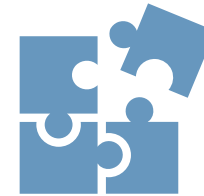
**Experience**



**Outcomes**



**Reach/Access**



**Relevance**



**Resource Allocation/  
Resource Use**



**Sustainability**

# Priority Dimensions of Success for Borrow a Buddy

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**Koda**



**Moppet**



**Oscar (and his buddy)**

# Priority Dimensions of Success for Borrow a Buddy

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Outcomes







Design/Implementation







Experience

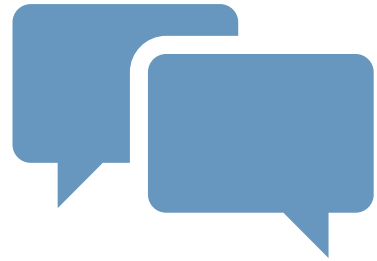


Sustainability

Dimension of Success	What information do we need to determine whether the program is successful?
 Outcomes	
 Design/Implementation	
 Experience	
 Sustainability	

Dimension of Success	What information do we need to determine whether the program is successful?
 Outcomes	Changes in participant well-being
 Design/Implementation	
 Experience	
 Sustainability	

















# Breakout Room Discussion:





What information do we need to determine whether Borrow a Buddy is successful in terms of:

- Design/Implementation?
- Experience?
- Sustainability?

Dimension of Success	What information do we need to determine whether the program is successful?
 Outcomes	Changes in participant well-being
 Design/Implementation	
 Experience	
 Sustainability	

Dimension of Success	What information do we need to determine whether the program is successful?
 <b>Outcomes</b>	Changes in participant well-being
 <b>Design/Implementation</b>	Successes and challenges staff experienced when designing and implementing program
 <b>Experience</b>	
 <b>Sustainability</b>	

Dimension of Success	What information do we need to determine whether the program is successful?
 Outcomes	Changes in participant well-being
 Design/Implementation	Successes and challenges staff experienced when designing and implementing program
 Experience	Participants' positive and negative experiences with the program
 Sustainability	

Dimension of Success	What information do we need to determine whether the program is successful?
 <b>Outcomes</b>	Changes in participant well-being
 <b>Design/Implementation</b>	Successes and challenges staff experienced when designing and implementing program
 <b>Experience</b>	Participants' positive and negative experiences with the program
 <b>Sustainability</b>	Barriers to continuing the program in terms of capacity and cost

# 3-Step Process to Evaluating Program Success:

1

Define what “success” looks like

2

Develop a logic model

3

**Measure relevant dimensions of success**

# Data Collection Methods

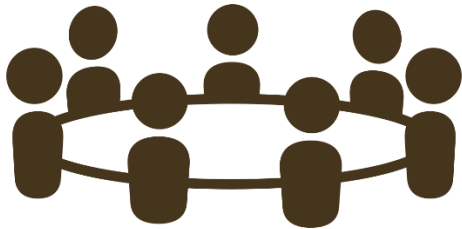
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Survey



Interview



Focus Group



Observation



## In the Chat:

Which method(s) have you used and for what purpose?



# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size				
Respondent privacy				
Burden				
Question type				
Type of information collected				

# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size	Larger	Smaller	Smaller	Either
Respondent privacy				
Burden				
Question type				
Type of information collected				

# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size	Larger	Smaller	Smaller	Either
Respondent privacy	Can be anonymous	Confidential	Confidential	Either
Burden				
Question type				
Type of information collected				

# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size	Larger	Smaller	Smaller	Either
Respondent privacy	Can be anonymous	Confidential	Confidential	Either
Burden	Lower for data collector and respondent	Higher for data collector and respondent	Higher for data collector and respondent	Higher for data collector, no burden for respondent
Question type				
Type of information collected				

# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size	Larger	Smaller	Smaller	Either
Respondent privacy	Can be anonymous	Confidential	Confidential	Either
Burden	Lower for data collector and respondent	Higher for data collector and respondent	Higher for data collector and respondent	Higher for data collector, no burden for respondent
Question type	Mostly close-ended	Open-ended	Open-ended	NA
Type of information collected				

# Characteristics of Data Collection Methods

	Surveys	Interviews	Focus Groups	Observations
Sample size	Larger	Smaller	Smaller	Either
Respondent privacy	Can be anonymous	Confidential	Confidential	Either
Burden	Lower for data collector and respondent	Higher for data collector and respondent	Higher for data collector and respondent	Higher for data collector, no burden for respondent
Question type	Mostly close-ended	Open-ended	Open-ended	NA
Type of information collected	Self-reported; attitudes, perceptions, opinions, factual information; answer questions of what, how often, to what extent	Self-reported, unique experiences, answer questions about how and why	Self-reported, group perceptions and varied perspectives, answer questions about how and why	Behaviors, characteristics of physical environment (bypass self-reporting)

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# Bringing it All Together: Methods Grid

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: _____	Method 2: _____	Method 3: _____	Method 4: _____

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1:	Method 2:
Outcomes	Changes in participants' well-being		

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: <i>Participant Survey</i>	Method 2: <i>Participant Interviews</i>
<i>Outcomes</i>	<i>Changes in participants' well-being</i>	X	X

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews
Outcomes	Changes in participants' well-being	X	X
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program		

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews
Outcomes	Changes in participants' well-being	X	X	
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews
Outcomes	Changes in participants' well-being	X	X	
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X
Experience	Participants' positive and negative experiences with the program			

DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews
Outcomes	Changes in participants' well-being	X	X	
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X
Experience	Participants' positive and negative experiences with the program	X	X	

## DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews
Outcomes	Changes in participants' well-being	X	X	
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X
Experience	Participants' positive and negative experiences with the program	X	X	
Sustainability	Barriers to sustainability in terms of capacity and cost			



## DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews
Outcomes	Changes in participants' well-being	X	X	
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X
Experience	Participants' positive and negative experiences with the program	X	X	
Sustainability	Barriers to sustainability in terms of capacity and cost			X

## DATA COLLECTION METHODS

Dimension of Success	Information needed to determine whether the program is successful:	Method 1: Participant Survey	Method 2: Participant Interviews	Method 3: Staff Interviews	Output Data
Outcomes	Changes in participants' well-being	X	X		
Design/ Implementation	Successes and challenges staff experienced when designing and implementing program			X	
Experience	Participants' positive and negative experiences with the program	X	X		
Sustainability	Barriers to sustainability in terms of capacity and cost			X	<ul style="list-style-type: none"> <li>• Cost per checkout by type of pet</li> <li>• Participant questions by type of pet</li> <li>• Incident reports by type of pet</li> </ul>



## Resources to learn more about methods

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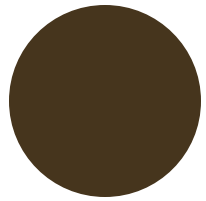
Research Institute for Public  
Libraries (RIPL) webinars



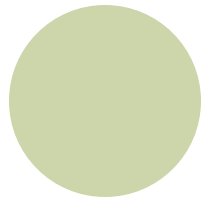
Library Evaluation 101 videos

# Thank you!

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Webinar handout



Webinar recording, slides, and resources available within  
2 business days



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